

Del Carmen Consulting, LLC
 3122 Westwood Drive
 Arlington, Texas 76012

January 22, 2021 through February 22, 2021

INVOICE # SM2021-2
 SPECIAL MASTER
 FEBRUARY 2021 INVOICE

TOTAL DUE \$ 15,600.00

Tasks Completed

Hours	Description	Total
32	Drafted, reviewed and responded to emails and all other documents/communication with respective parties and the Court. Engaged in review of documents for the Court.	\$4,800
6.5	Conference calls with the Monitoring Team members and Court.	\$975
2.5	Conference calls with the Parties and Monitor.	\$375
24	Zoom meetings with various groups including DSP personnel, Commissioner's Office, USDOJ, and monitoring team.	\$3,600
33	Engaged in investigation relevant to Court Order DSP-2020-AO-004. The scope of work included interviews, document reviews, and draft review.	\$4,950
6	Reviewed and worked on document related to COVID-19 Protocol and related information.	\$900
		\$15,600

Total Wages Due = \$15,600.00

I hereby certify that the amount billed in this invoice is true and correct in my capacity as Special Master. I further certify that I have not received any income, compensation, or payment for services rendered under a regular employment or contractual relationship with the Commonwealth, or any of its departments, municipalities or agencies.

Alejandro del Carmen

Dr. Alejandro del Carmen

2/22/21